

2019 – 2023 Recommended Financial Plan

Comox Strathcona Waste Management Service

CSWM Board March 7, 2019

2018 Surplus



- \$1.5 M debt pay down in 2018
- \$1.1 M contribution in 2019 to Closure reserve
- \$150,000 allocated to unfinished projects



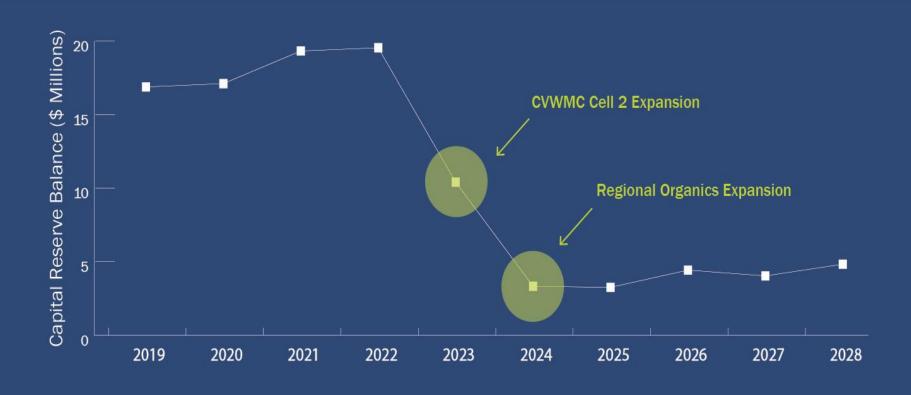
Revenue



- Tax requisition \$6M recommendation remains
 - Long term plan
 - Stepped approach
 - Long term impact



Reserve Balances and Major Capital Expenditures 2019-2028



Budget changes



- Operations
 - ➤ Design, operations and closure plan for Campbell River Waste Management Centre
 - Asset management planning consulting
 - > CVWMC Landfill fire control planning
- Capital Machinery and Equipment
 - 2018 Bins purchase \$50,000
 - > Add \$10,500 office equipment



Capital Projects status

Comox Strathcona Waste Management

#	CAPITAL PROJECTS	2019 T OTAL	Board Status
1	REGIONAL COMPOSTING FACILITY	\$8,490,000	Bring back to board – 2018 request
2	CAMPBELL RIVER LANDFILL, PHASE 2 CLOSURE	486,423	PLAN APPROVED BY BOARD - 2018
3	ANNUAL CAPITAL EQUIPMENT	1,035,500	PLAN APPROVED BY BOARD (INCLUDES COMPACTOR)
4	CORTES CLOSURE	20,000	APPROVED IN 2018 TO PROCEED
	COMOX VALLEY WASTE MANAGEMENT CENTRE:		
5	LUNCHROOM/LOCKER UPGRADE	204,121	APPROVED IN 2018 TO PROCEED
6	PUBLIC DROP OFF AREA EXTENSION	435,000	APPROVED IN 2018 TO PROCEED
7	HISTORICAL LANDFILL CLOSURE (PHASE 2)	2,670,000	APPROVED IN 2018 TO PROCEED - PARTIAL
8	CELL 1 PROGRESSIVE CLOSURE (GAS COLLECTION)	182,880	APPROVED IN 2018 TO PROCEED - PARTIAL
9	NEW CELL LANDFILL/LEACHATE TREATMENT FACILITY	50,000	APPROVED IN 2018 TO PROCEED
10	WATER SUPPLY	80,000	APPROVED IN 2018 TO PROCEED
	TOTAL CAPITAL EXPENDITURES	\$13,653,924	

CSWM estimated taxation \$6M



Property value	Tax rate/\$1000	CSWM est. tax
\$300,000	\$0.20525	\$61.58
\$400,000	\$0.20525	\$82.10
\$500,000	\$0.20525	\$102.63